Practical tips for the **RTE**

SEB

The calm before the storm

05 Program Calendar (V4.6)
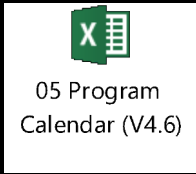
ART Calender
ART events
Iterations
Holidays

PIP Templates
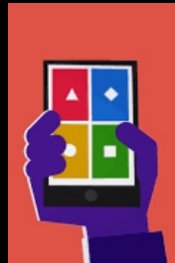- Iteration
- Risks
- PI Objectives

Program board

Team baskets
- Post-its
- Pens
- Hand-outs
- Candy
- And so on

SEB

PI Planning - Start and end strong

- Prepare everyone
- Make morning briefings interactive
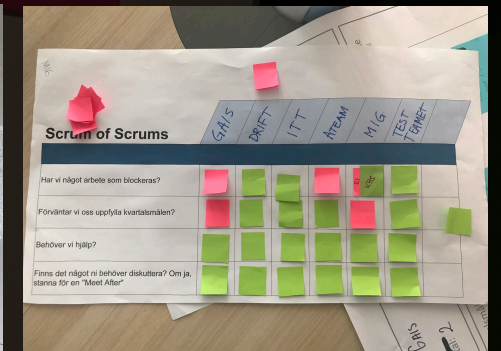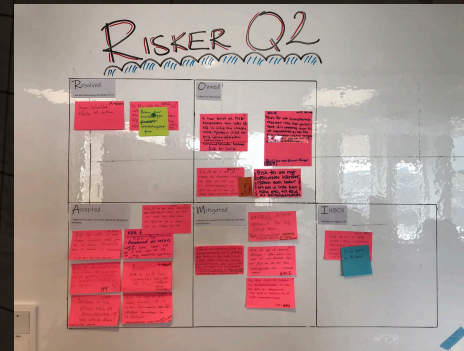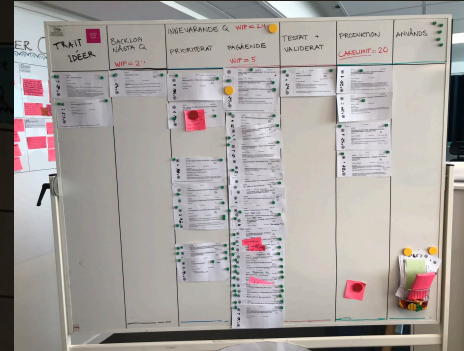- Start with the end in mind
- Act on the small stuff

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Don´t forget a party at the end of first PIP day

Maintain alignment after the PIP

- Create waterholes
- Focus on the outcome
- Enable fast feedback loops

Support cultural change

*"It's easier to act your way into a new way of thinking, then think your way into a new way of acting." ***

SEB

Thanks for me... Over to you Carl!

Photo: Anna Borgerot

SEB

Competency

Business opportunity emerges

Business opportunity leveraged

Business Agility

Sense opportunity → Fund MVP → Organize around value → Connect to customer → Deliver MVP → Pivot or persevere → Deliver value continuously → Learn and adapt
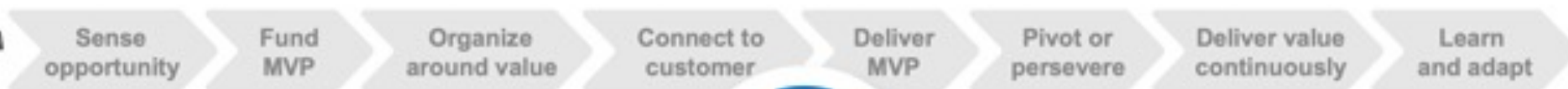
Flow

Outcomes

Competency

Business opportunity emerges

Business opportunity leveraged

Business Agility

Sense   Fund   Connect to customer   Deliver MVP   Pivot or persevere   Deliver value continuously   Learn and adapt

Flow

Outcomes

Quantitive measurements creates questions ..
you need have other tools for discovering *what* to do

Only measure where you have decisions that *need* data

Understand the behavioural effects of measurements

Overall, be careful with metrics …

Ok, how do we measure flow then?

- Flow Time (lead time)
- Flow Velocity (througput)
- Flow Load (wip)
- Flow Predictability (BV assigned vs done)
- Flow Efficiency (process time vs lead time)

Use them or loose them!

TIP: Always be aware of the cost of the ART/a PI

DO <u>NOT</u> focus on utilization